



**NSL LTD**  
(Reg. no.: 196100107C)

## Full Year Financial Statements Announcement

The figures have not been audited

### PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF HALF-YEAR AND FULL YEAR RESULTS

- 1(a) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year

	Note	THE GROUP		
		2020 S\$'000	2019 S\$'000	Change %
<b><u>Continuing operations</u></b>				
Sales		247,106	272,350	(9)
Cost of sales		(218,622)	(251,771)	(13)
Gross profit	(2)	28,484	20,579	38
Other income				
- Interest	(3)	3,989	5,210	(23)
- Others	(3)	7,040	6,284	12
Other gains and losses	(4)	(9,695)	(23,985)	(60)
Distribution costs	(5)	(7,760)	(8,845)	(12)
Administrative expenses	(6)	(28,042)	(32,577)	(14)
Impairment on financial assets	(7)	(1,790)	(106)	n/m
Finance costs	(8)	(1,734)	(1,348)	29
Share of results of associated companies, net of tax	(9)	(7,403)	(164)	n/m
Loss before income tax	(1)	(16,911)	(34,952)	(52)
Income tax expense	(10)	(2,374)	(2,606)	(9)
Loss from continuing operations		(19,285)	(37,558)	(49)
<b><u>Discontinued operations</u></b>				
Profit from discontinued operations	(11)	-	596	n/m
<b>Total loss for the financial period</b>		<b>(19,285)</b>	<b>(36,962)</b>	<b>(48)</b>
Attributable to:				
(Loss) / profit attributable to equity holders of the Company:				
- from continuing operations		(16,619)	(33,637)	(51)
- from discontinued operations		-	494	n/m
		(16,619)	(33,143)	(50)
(Loss) / profit attributable to non-controlling interest:				
- from continuing operations		(2,666)	(3,921)	(32)
- from discontinued operations		-	102	n/m
		(2,666)	(3,819)	(30)
Basic and fully diluted earnings per share (cents)				
- from continuing operations		(4.45)	(9.00)	(51)
- from discontinued operations		-	0.13	n/m

n/m: not meaningful

**Notes to the Group's Income Statement**

- (1) Loss before income tax from Continuing Operations is arrived at after crediting / (charging) the following items:

	Note	THE GROUP	
		2020 S\$'000	2019 S\$'000
Dividend income		21	12
Interest income	(i)	3,989	5,210
Insurance compensation	(ii)	55	3,393
Amortisation of intangible assets		(803)	(922)
Depreciation of property, plant and equipment		(13,863)	(14,294)
Depreciation of right-of-use assets	(iii)	(4,599)	(3,557)
Allowance for stock obsolescence, net	(iv)	(1,783)	49
Write off of inventories, net	(v)	(1,133)	(642)
Allowance for impairment of trade receivables, net	(vi)	(1,790)	(106)
Amortisation of deferred income		177	170

- (i) Decrease in FY-2020 was mainly due to lower average interest rates  
(ii) Decrease in FY-2020 was due to one-off insurance income in FY-2019 recognised by the Environmental Services division relating to the fire incident in March 2017.  
(iii) Increase in FY-2020 was due to additions of ROUA by precast operation in Dubai and Environmental Services division  
(iv) Increase in FY-2020 was mainly attributable to the precast operation in Malaysia.  
(v) Increase in FY-2020 was mainly attributable to the precast operation in Malaysia.  
(vi) Increase in FY-2020 was mainly attributable to the precast operations in Dubai and Malaysia.

- (2) Gross profit

The increase in gross profit of S\$7.9 mil for FY-2020 was mainly due to both higher sales and higher gross profit margin from Environmental Services division in current year, which contributed a \$7.9 mil increase compared to previous year. This was mainly due to the progressive ramping up of treated wastewater volume of the Group's new industrial wastewater treatment plant in Tuas in its first year of operation which had a higher gross profit margin.

- (3) Other income

The decrease in interest income for FY-2020 was due to lower interest income recorded by the Company as a result of lower average interest rates. The increase in other income for FY-2020 was due mainly to various Covid-19 relief packages introduced by Singapore and Malaysia government of S\$4.7 mil to support businesses. Among this, government support grant relating to job support scheme amounted to S\$3.6 mil.

**Notes to the Group's Income Statement (continued)**

## (4) Other gains and losses

	<b>THE GROUP</b>	
	<b>2020</b>	<b>2019</b>
	<b>S\$'000</b>	<b>S\$'000</b>
Currency exchange loss - net	(477)	(314)
<u>Property, plant and equipment</u>		
- (Loss)/gain on disposal	(63)	509
- Impairment (i)	(7,227)	(20,901)
Impairment of intangible assets	-	(122)
Impairment of right-of-use assets (i)	(2,014)	(3,453)
Plant closure and restructuring costs	-	(203)
Fair value gain on redemption liability	-	630
Others	86	(131)
	<u>(9,695)</u>	<u>(23,985)</u>

(i) Current year impairment charge mainly contributed by Precast operation in Dubai, Chemicals and Raffles Marina. FY-2019 impairment charge mainly pertained to Precast operation in Malaysia and Environmental Services division.

## (5) Distribution costs

The decrease in distribution costs for FY-2020 was attributable to lower sales and overall cost-cutting measures taken by the Group.

## (6) Administrative expenses

The decrease in administrative expenses for FY-2020 was attributable to lower sales and overall cost-cutting measures taken by the Group such as reduction in staff costs.

## (7) Impairment loss on financial assets

The higher impairment loss on financial assets for FY-2020 was mainly due to impairment of trade receivables by Dubai and Malaysia Precast operations.

## (8) Finance costs

	<b>THE GROUP</b>	
	<b>2020</b>	<b>2019</b>
	<b>S\$'000</b>	<b>S\$'000</b>
Interest expense on lease liabilities	(791)	(790)
Interest expense on bank loans	(873)	(295)
Other interest expense	(70)	(263)
	<u>(1,734)</u>	<u>(1,348)</u>

**Notes to the Group's Income Statement (continued)**

The increase in finance costs for FY-2020 was mainly attributable to increase in average borrowings for the year attributable to the Environmental Services division and increase in short-term financing utilized by Precast division in Malaysia.

- (9) Share of results of associated companies, net of tax

The loss reported for FY-2020 was mainly attributable to associate Salzgitter Maschinenbau AG ("SMAG"), of which the Group owns 25.458% non-controlling equity stake.

- (10) Income tax expense

	Note	THE GROUP	
		2020	2019
		S\$'000	S\$'000
Taxation charge for the financial period comprises:			
- Current period taxation		(2,351)	(1,963)
- Underprovision in respect of prior years		(23)	(643)
	(i)	<u>(2,374)</u>	<u>(2,606)</u>

- (i) The Group incurred a net tax charge in FY-2020 despite in a loss position due mainly to losses incurred by certain Group companies which could not be set off against the profits earned by other companies in the Group.

- (11) Profit from discontinued operations

An analysis of the results of discontinued operations is as follows:

	THE GROUP	
	2020	2019
	S\$'000	S\$'000
Sales	-	48,539
Net expenses	-	(47,871)
Profit before tax from discontinued operations	-	668
Income tax expense	-	(75)
Profit after tax from discontinued operations	-	593
Gain on disposal of subsidiaries	-	3
Loss after tax from discontinued operations	-	<u>596</u>

On 5 August 2019, the Company's subsidiary, NSL OilChem Waste Management Pte. Ltd. ("NSL OilChem") entered into a sale and purchase agreement for the proposed disposal of 6,000,000 ordinary shares in the capital of NSL Fuel Management Services Pte. Ltd. ("NSL Fuel"), representing 82.75% of the issued share capital in NSL Fuel and its subsidiaries, to KHC Fuel Investment Pte. Ltd. (the "Purchaser").

The sale was completed on 27 August 2019. Following completion, NSL OilChem ceased to hold any interest in NSL Fuel and accordingly, NSL Fuel ceased to be a member of the Group comprising the Company and its subsidiaries.



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**Statement of Comprehensive Income for Financial Year ended 31 December 2020**

	<b>THE GROUP</b>	
	<b>2020</b>	<b>2019</b>
	<b>S\$'000</b>	<b>S\$'000</b>
<b>Total loss for the financial period</b>	(19,285)	(36,962)
<b>Other comprehensive income:</b>		
<u>Items that may be reclassified subsequently to profit or loss:</u>		
Exchange differences on translating foreign operations		
- Gains/(losses) arising during the period	4,719	(3,418)
Share of other comprehensive (losses)/income of associated companies	(310)	87
	<hr/>	<hr/>
	4,409	(3,331)
<u>Items that will not be reclassified subsequently to profit or loss:</u>		
Fair value gains arising from financial assets at FVOCI*	11,860	3,417
Exchange differences on translating foreign operations		
- Gains arising during the period	117	68
Share of other comprehensive gains/(losses) of associated companies	4,177	(1,540)
Other comprehensive gain/(loss) for the period, net of tax	<hr/>	<hr/>
	20,563	(1,386)
<b>Total comprehensive gain/(loss) for the period, net of tax</b>	<hr/>	<hr/>
	1,278	(38,348)
Total comprehensive income attributable to:		
Equity holders of the Company	3,827	(34,597)
Non-controlling interests	(2,549)	(3,751)
	<hr/>	<hr/>
	1,278	(38,348)

\*Financial assets measured at fair value through other comprehensive income


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**1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year**

	Note	THE GROUP		THE COMPANY	
		31.12.20 S\$'000	31.12.19 S\$'000	31.12.20 S\$'000	31.12.19 S\$'000
<b>Equity</b>					
Share capital		193,839	193,839	193,839	193,839
Reserves		301,617	316,468	149,875	155,566
Shareholders' equity		495,456	510,307	343,714	349,405
Non-controlling interests	(1)	(3,682)	(1,133)	-	-
<b>Total equity</b>		<b>491,774</b>	<b>509,174</b>	<b>343,714</b>	<b>349,405</b>
<b>Current Assets</b>					
Inventories		51,168	45,726	-	-
Receivables, prepayments and other current assets	(2)	79,796	92,556	49,170	49,226
Other investments at amortised cost	(3)	2,006	500	2,006	500
Tax recoverable		2,593	1,708	-	-
Cash and cash equivalents		300,210	281,592	228,046	224,221
		435,773	422,082	279,222	273,947
<b>Non-Current Assets</b>					
Property, plant and equipment		112,649	124,859	371	446
Right-of-use assets		35,929	38,439	1,119	1,415
Investments in subsidiaries		-	-	85,232	85,232
Investments in associated companies		46,838	47,569	-	-
Long term receivables and prepayments		458	5,130	28,213	28,051
Financial assets, at FVOCI*	(4)	1,187	11,202	896	10,911
Other investments at amortised cost	(3)	-	2,021	-	2,021
Intangible assets		9,866	10,341	-	71
Deferred tax assets		2,614	3,081	-	-
Other non-current assets		105	105	-	-
		209,646	242,747	115,831	128,147
<b>Total Assets</b>		<b>645,419</b>	<b>664,829</b>	<b>395,053</b>	<b>402,094</b>
<b>Current Liabilities</b>					
Borrowings	(5)	(14,827)	(10,872)	-	-
Trade, other payables and other current liabilities		(88,123)	(91,795)	(40,555)	(41,556)
Lease liabilities	(6)	(3,653)	(3,206)	(266)	(266)
Current income tax liabilities		(2,019)	(295)	-	-
Deferred income		(29)	(183)	-	-
		(108,651)	(106,351)	(40,821)	(41,822)
<b>Non-Current Liabilities</b>					
Provision for retirement benefits	(7)	(3,451)	(3,901)	-	-
Deferred tax liabilities		(2,119)	(2,111)	(46)	(129)
Borrowings	(5)	(21,107)	(23,107)	-	-
Deferred income		(405)	(377)	-	-
Other non-current liabilities		(2,578)	(2,399)	(9,679)	(9,679)
Lease liabilities	(6)	(15,334)	(17,409)	(793)	(1,059)
		(44,994)	(49,304)	(10,518)	(10,867)
<b>Total Liabilities</b>		<b>(153,645)</b>	<b>(155,655)</b>	<b>(51,339)</b>	<b>(52,689)</b>
<b>Net Assets</b>		<b>491,774</b>	<b>509,174</b>	<b>343,714</b>	<b>349,405</b>

\*Financial assets measured at fair value through other comprehensive income



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**Explanatory notes on consolidated statement of financial position**

- (1) **Minority interests**  
The decrease was mainly due to share of Group's losses for the year.
- (2) **Receivables, prepayments and other current assets**  
The decrease was mainly due to lower sales in the Group's Malaysia, Singapore, and Dubai Precast operations due to impact of Covid-19 pandemic and more timely collection of trade receivables in Singapore and Finland operations.
- (3) **Other investments at amortised cost**  
These investments were reclassified from non-current assets to current assets as they are maturing in 2021.
- (4) **Financial assets, at FVOCI\***  
The decrease was due to disposal of Bangkok Cogeneration Co., Ltd. during the year.
- (5) **Borrowings**  
The increase in borrowings was largely due to the increased usage of short-term financing for working capital purpose in the Group's Malaysia Precast operation.
- (6) **Lease liabilities**  
Increase in current lease liabilities and decrease in non-current lease liabilities was due to addition of right-of-use assets in FY-2020 and reclassification from non-current liabilities to current liabilities.
- (7) **Provision for retirement benefits**  
The decrease was mainly due to higher payout for retirement benefits made by Dubai operation in FY-2020.

**1(b)(ii) Aggregate amount of group's borrowings and debt securities**

**Amount repayable in one year or less, or on demand**

As at 31 December 2020		As at 31 December 2019	
Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000
14,480	4,000	9,480	4,598

**Amount repayable after one year**

As at 31 December 2020		As at 31 December 2019	
Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000
36,441	-	40,516	-

**Details of any collateral**

Included in the Group's property, plant and equipment and cash and bank balances are property, plant and equipment and right-of-use assets of subsidiaries of net book value of S\$57,951,000 (31 December 2019: S\$58,910,000), and deposits of S\$17,407,000 (31 December 2019: S\$17,537,000) charged by way of debentures to banks for overdraft and term loan facilities granted. Included in secured borrowings are current lease liabilities of S\$3,653,000 (31 December 2019: S\$3,206,000) and non-current lease liabilities of S\$15,334,000 (31 December 2019: S\$17,409,000) which are secured over the right-of-use assets of S\$15,325,000 (31 December 2019: S\$18,480,000).



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**1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year**

	Note	The Group	
		2020 S\$'000	2019 S\$'000
<b>Cash Flows from Operating Activities</b>			
Loss from continuing operations		(19,285)	(37,558)
Profit from discontinued operations		-	596
Loss for the financial period		<u>(19,285)</u>	<u>(36,962)</u>
<i>Adjustments for:</i>			
Taxation		2,374	2,681
Amortisation of intangible assets		803	1,036
Amortisation of deferred income		(177)	(170)
Depreciation of properties, plant and equipment		13,863	14,609
Depreciation of right-of-use assets		4,599	3,557
Interest expense		1,734	1,408
Interest income		(3,989)	(5,210)
Dividend income from financial assets, at FVOCI/ available-for-sale		(21)	(12)
Impairment of property, plant and equipment (net)		7,227	20,901
Impairment of right-of-use assets (net)		2,014	3,453
Impairment of intangible assets		-	122
Gain on disposal including write-off of property, plant and equipment (net)		63	(508)
Plant closure and restructuring costs		-	203
Insurance compensation		(55)	(3,393)
Provision for retirement benefits (net)		533	637
Share of results of associated companies, net of tax		7,403	164
Loss on disposal of subsidiaries		-	34
Fair value gain on redemption liability		-	(630)
Exchange differences and other adjustments		706	(1,004)
<i>Operating cash flows before working capital changes</i>		<u>17,792</u>	<u>916</u>
<i>Changes in working capital, net of effects from acquisition and disposal of subsidiaries:</i>			
Inventories		(5,442)	6,580
Receivables and prepayments		14,481	(5,703)
Deferred income		51	26
Trade and other payables		(5,091)	1,611
<i>Cash generated from operations</i>		<u>21,791</u>	<u>3,430</u>
Income tax paid		(1,103)	(1,462)
Insurance compensation received		55	4,393
Plant closure and restructuring costs		(203)	-
Retirement benefits paid		(937)	(179)
<i>Net cash generated from operating activities</i>		<u>19,603</u>	<u>6,182</u>
<b>Cash Flows from Investing Activities</b>			
Proceeds from disposal of property, plant and equipment		289	1,228
Proceeds from disposal of FVOCI financial assets and other assets		21,875	-
Insurance compensation received		-	906
Net cash inflow from disposal of subsidiaries	(1)	3,000	5,034
Purchases of property, plant and equipment		(8,688)	(24,217)
Purchases of right-of-use assets		-	(4,698)
Purchases of intangible assets		(272)	(577)
Interest received		4,518	5,578
Dividends received from non-current financial assets		21	12
Proceeds from maturity of investments at amortised cost		500	-
<i>Net cash generated / (used) in investing activities</i>		<u>21,243</u>	<u>(16,734)</u>





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	<b>The Group</b>	
	<b>2020</b>	<b>2019</b>
	<b>S\$'000</b>	<b>S\$'000</b>
<b>Cash Flows from Financing Activities</b>		
Proceeds from borrowings	5,199	13,402
Repayment of borrowings	(3,236)	(1,513)
Principal payment of lease liabilities	(4,354)	(2,954)
Interest paid	(1,734)	(2,166)
Bank deposits pledged	130	(11,037)
Dividends paid to shareholders	(18,678)	(18,678)
Dividends paid to non-controlling interests	-	(244)
<i>Net cash used in financing activities</i>	<u>(22,673)</u>	<u>(23,190)</u>
<b>Net increase / (decrease) in cash and cash equivalents</b>		
	18,173	(33,742)
Cash and cash equivalents at beginning of the period	264,055	298,161
Effects of exchange rate changes on cash and cash equivalents	575	(364)
<b>Cash and cash equivalents at end of the period</b>	<u>282,803</u>	<u>264,055</u>
Cash and cash equivalents at end of the financial year comprise:		
- Cash and bank balances	300,210	281,592
- Less: bank deposits pledged	(17,407)	(17,537)
	<u>282,803</u>	<u>264,055</u>

**Notes to the Group's cash flow statement**

(1) Disposal of subsidiaries

	<b>THE GROUP</b>	
	<b>2020</b>	<b>2019</b>
	<b>S\$'000</b>	<b>S\$'000</b>
<u>Carrying amounts of assets and liabilities disposed of</u>		
Cash and cash equivalents	-	1,941
Trade and other receivables	-	14,775
Inventories	-	1,869
Property, plant and equipment	-	2,651
Intangible assets	-	254
Total assets	<u>-</u>	<u>21,490</u>
Trade and other payables	-	(8,825)
Other non-current liabilities	-	(655)
Deferred tax liabilities	-	(79)
Total liabilities	<u>-</u>	<u>(9,559)</u>
Net assets derecognised	-	11,931
Less: Non-controlling interests	-	(1,949)
Net assets disposed of	<u>-</u>	<u>9,982</u>

The aggregate cash inflow arising from the disposal of subsidiaries were:

Net assets disposed of	-	9,982
Loss on disposal	-	(34)
Total sale consideration, net of transaction costs	<u>-</u>	<u>9,948</u>
Less: Cash and cash equivalents in subsidiaries disposed of	-	(1,941)
Less: Balance sale consideration receivable	-	(3,000)
Add: Professional fees payable	-	27
Net cash inflow on disposal of subsidiaries	<u>-</u>	<u>5,034</u>



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### **Analysis of consolidated statement of cash flows**

The Group recorded a positive operating cash flow of S\$19.6 mil in FY-2020 as compared to positive operating cash flow of S\$6.2 mil in FY-2019. The increase was mainly attributable to higher cash inflows from improved operating results and working capital changes.

Net cash generated from investing activities in FY-2020 was S\$21.2 mil compared to S\$16.7 mil net cash outflow in investing activities in FY-2019. This was due to net cash inflow of S\$21.9 mil from disposal of FVOCI financial assets in 4Q-2020 and lower purchases of property, plant and equipment.

A total of S\$22.7 mil (FY-2019: S\$23.2 mil) was used in financing activities in FY-2020, mostly for the payment of dividends.

Overall, the Group recorded a net cash inflow of S\$18.2 mil for FY-2020 as compared to net cash outflow of S\$33.7 mil in FY-2019. Group cash and cash equivalents stood at S\$282.8 mil as of 31 December 2020 compared to S\$264.1 mil in the previous year.



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1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

	Attributable to Equity Holders of the Company								
	Share Capital	Revenue Reserve	Foreign Currency Translation Reserve	Capital Reserve	Fair Value Reserve	General and other Reserves	Total	Non-controlling interests	Total Equity
THE GROUP	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>Balance as at 1 January 2020</b>	193,839	316,435	(4,381)	-	4,973	(559)	510,307	(1,133)	509,174
Loss for the year	-	(16,619)	-	-	-	-	(16,619)	(2,666)	(19,285)
Other comprehensive income for the year	-	-	4,409	-	16,210	(173)	20,446	117	20,563
Transfer to revenue reserve upon disposal of financial asset, at FVOCI	-	15,657	-	-	(15,657)	-	-	-	-
<b>Total comprehensive (losses) / income for the year</b>	-	(962)	4,409	-	553	(173)	3,827	(2,549)	1,278
Dividends paid	-	(18,678)	-	-	-	-	(18,678)	-	(18,678)
<b>Total transactions with owners, recognised directly in equity</b>	-	(18,678)	-	-	-	-	(18,678)	-	(18,678)
<b>Balance as at 31 December 2020</b>	193,839	296,795	28	-	5,526	(732)	495,456	(3,682)	491,774



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**Attributable to Equity Holders of the Company**

	Share Capital S\$'000	Revenue Reserve S\$'000	Foreign Currency Translation Reserve S\$'000	Capital Reserve S\$'000	Fair Value Reserve S\$'000	General and other Reserves S\$'000	Total S\$'000	Non- controlling interests S\$'000	Total Equity S\$'000
<b>THE GROUP</b>									
<b>Balance as at 1 January 2019</b>	193,839	368,372	(1,050)	(1,944)	1,556	981	561,754	4,572	566,326
Loss for the year	-	(33,143)	-	-	-	-	(33,143)	(3,819)	(36,962)
Other comprehensive (losses) / income for the year	-	-	(3,331)	-	3,417	(1,540)	(1,454)	68	(1,386)
<b>Total comprehensive (losses) / income for the year</b>	-	(33,143)	(3,331)	-	3,417	(1,540)	(34,597)	(3,751)	(38,348)
Dividends paid	-	(18,678)	-	-	-	-	(18,678)	-	(18,678)
Dividends paid to non-controlling interests of subsidiaries	-	-	-	-	-	-	-	(244)	(244)
Write-back of long outstanding dividend payables	-	118	-	-	-	-	118	-	118
<b>Total transactions with owners, recognised directly in equity</b>	-	(18,560)	-	-	-	-	(18,560)	(244)	(18,804)
Disposal of subsidiaries	-	(234)	-	1,944	-	-	1,710	(1,710)	-
<b>Balance as at 31 December 2019</b>	193,839	316,435	(4,381)	-	4,973	(559)	510,307	(1,133)	509,174

THE COMPANY	Share Capital S\$'000	Revenue Reserve S\$'000	Fair Value Reserve S\$'000	Total S\$'000
<b>Balance as at 1 January 2020</b>	193,839	150,884	4,682	349,405
Total comprehensive income for the period	-	1,127	11,860	12,987
Dividends paid	-	(18,678)	-	(18,678)
Transfer to revenue reserve upon disposal of equity investment in financial asset, at FVOCI	-	15,657	(15,657)	-
<b>Balance as at 31 December 2020</b>	<b>193,839</b>	<b>148,990</b>	<b>885</b>	<b>343,714</b>
<b>Balance as at 1 January 2019</b>	193,839	167,969	1,265	363,073
Total comprehensive income for the period	-	1,475	3,417	4,892
Dividends paid	-	(18,678)	-	(18,678)
Write-back of long outstanding divided payables	-	118	-	118
<b>Balance as at 31 December 2019</b>	<b>193,839</b>	<b>150,884</b>	<b>4,682</b>	<b>349,405</b>

**1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

There have been no changes to the issued share capital of the Company since 30 June 2020. There were no outstanding options and convertibles as at 31 December 2020 (31 December 2019: Nil). The Company did not hold any treasury shares and subsidiary holdings as at 31 December 2020 (31 December 2019: Nil).

**1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at end of the immediately preceding year:-**

	31 December 2020	31 December 2019
Number of issued shares excluding treasury shares	373,558,237	373,558,237



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**1(d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at end of the current financial period reported on.**

There were no sales, transfers, cancellation and/or use of treasury shares as at 31 December 2020 (31 December 2019: Nil).

**1(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at end of the current financial period reported on.**

There were no sales, transfers, cancellation and/or use of subsidiary holdings as at 31 December 2020.

**2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice**

The figures have not been audited or reviewed by the Group's external auditors.

**3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)**

Not applicable.

**4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied**

The accounting policies and methods of computation applied by the Group are consistent with those used in its most recently audited financial statements.

**5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change**

The group has applied the same accounting policies and method of computation in the financial statements for the current financial year compared with the audited financial statements for the year ended 31 December 2019.

**6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends**

**THE GROUP (Aggregate)**

	<u>2020</u>	<u>2019</u>
(a) Based on the weighted average number of ordinary shares in issue (cents)		
- from continuing operations	(4.45)	(9.00)
- from discontinued operations	-	0.13
Total (including discontinued operations)	<u>(4.45)</u>	<u>(8.87)</u>
(b) On fully diluted basis (cents)		
- from continuing operations	(4.45)	(9.00)
- from discontinued operations	-	0.13
Total (including discontinued operations)	<u>(4.45)</u>	<u>(8.87)</u>

**7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the (a) current financial period reported on and (b) immediately preceding financial year**

	<u>THE GROUP</u>		<u>THE COMPANY</u>	
	31.12.2020	31.12.2019	31.12.2020	31.12.2019
	<u>S\$</u>	<u>S\$</u>	<u>S\$</u>	<u>S\$</u>
Net asset value per ordinary share based on total number of issued shares excluding treasury shares as at the end of the reporting year.	1.33	1.37	0.92	0.94
The Company does not have any treasury shares.				

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors and (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on**

**Group Overview**

	THE GROUP		
	2020 S\$'000	2019 S\$'000	Better / (worse) %
<b><u>Continuing Operations</u></b>			
Group Turnover	247,106	272,350	(9)
Group Loss Before Tax (Excluding impairment charge and share of associated companies' losses)	(267)	(10,312)	97
Impairment charge	(9,241)	(24,476)	62
Share of associated companies' losses	(7,403)	(164)	n/m
Group Loss Before Tax	(16,911)	(34,952)	52
Group Loss attributable to equity holders of the Company	(16,619)	(33,637)	51

Group turnover in FY-2020 was S\$247.1 mil, a 9% decrease from S\$272.4 mil in FY-2019, due to lower revenue by the Precast & Prefabricated Bathroom Unit ("PBU"), Chemicals and Others. But for impairment charge and share of associated companies' losses, the Group's loss before tax was much lower at S\$0.3 mil in FY-2020 from S\$10.3 mil in the previous year.

This improvement was contributed mainly by Environmental Services and Precast & PBU divisions and the group cost saving initiatives and government support grants in Singapore and Malaysia to mitigate the impact of Covid-19 pandemic. Environmental Services division performed better than last year due to the turnaround of the slop and RFO business and additional business generated by the Group's new industrial wastewater treatment plant in Tuas after a full year of operation in FY-2020. The Precast & PBU division also improved in FY-2020 from previous year due to higher sales volume from PBU operation in Finland and reduced loss from its Dubai, Malaysia, and Singapore operations.

In FY-2020, there was non-cash impairment charge for plant assets amounting to a total of S\$9.2 mil of which S\$5.1 mil was for Dubai precast operation. Chemicals and Others accounted for the remaining balance of S\$4.1 mil. This amount was lower than the impairment charge of S\$24.5 mil in FY-2019 which pertains to the slop processing assets of the Environmental Services division and the plant assets of the precast operation in Malaysia.

Share of associates' losses was S\$7.4 mil for the year, which was mainly attributable to share of SMAG's losses of S\$6.3 mil, of which S\$3.0 mil was due to one-off impairment charge for SMAG's intangible brand assets and restructuring costs.

Overall, the Group incurred a loss before tax of S\$16.9 mil in FY-2020 compared to loss before tax of S\$35.0 mil in FY-2019. Consequently, the Group reported a loss attributable to equity holders of S\$16.6 mil in FY-2020 as compared to S\$33.6 mil in FY-2019.



Below is a summary of the performance of the Group by business divisions:

**Turnover**

Turnover	THE GROUP		
	2020 S\$'mil	2019 S\$'mil	Better / (worse) (%)
<b><u>Continuing Operations</u></b>			
Precast & PBU	192.0	218.6	(12)
Environmental Services	42.2	33.1	27
Chemicals	4.8	8.3	(42)
Others	8.1	12.4	(35)
	247.1	272.4	(9)

**Precast & PBU**

Turnover of the Precast & PBU division declined by 12% to S\$192.0 mil in FY-2020 due to lower delivery volumes from operations in Dubai, Singapore, and Malaysia as a result of disruption caused by Covid-19 restrictions in Q2 2020. Operations gradually resumed in Q3 2020.

**Environmental Services**

Turnover of the Environmental Services division increased by 27% to S\$42.2 mil in FY-2020 mainly due to progressive ramping up of treated wastewater volume of the Group's new industrial wastewater treatment plant in Tuas in its first year of operation.

**Chemicals**

Turnover for the Chemicals division declined by 42% to S\$4.8 mil in FY-2020 due to overall weak demand from steel mills and road construction as a result of restrictions caused by Covid-19 pandemic.

**Attributable (loss) / profit before tax**

Attributable (loss) / profit before tax	THE GROUP		
	2020 S\$'mil	2019 S\$'mil	Better / (worse) (%)
<b><u>Continuing Operations</u></b>			
Precast & PBU	(3.2)	(9.7)	67
Environmental Services	0.5	(23.5)	n/m
Chemicals	(3.4)	(0.3)	n/m
Share of associates' losses	(7.4)	(0.2)	n/m
Others	(3.4)	(1.3)	(162)
	(16.9)	(35.0)	52

n/m: not meaningful

**Precast & Prefabricated Bathroom Unit ("PBU")**

Precast & PBU operations incurred a lower loss before tax of S\$3.2 mil in FY-2020 after including non-cash impairment charge of S\$5.1 mil. Excluding the impairment charge, the Precast & PBU division reported a profit before tax of S\$1.9 mil in FY-2020 compared to a loss of S\$2.4 mil in previous year (excluding non-cash impairment charge of S\$7.3 mil). The division reported improved operating performance due to increased contribution from its operation in Finland on the back of higher revenue, and reduced loss from its Dubai, Malaysia, and Singapore operations.

**Environmental Services**

The division recorded a profit before tax of S\$0.5 mil in FY-2020 compared to loss before tax of S\$23.5 mil (including S\$17.2 mil non-cash impairment charge for slop processing assets). The improved operating performance of the division was due to the turnaround of the slop and RFO business and additional contribution from the Group's new industrial wastewater treatment plant in Tuas. This was despite the delay in lifting of the temporary suspension of the division's other wastewater treatment plant due to additional requirement from The National Environment Agency.

**Chemicals**

The division recorded a loss before tax of S\$3.4 mil compared to loss before tax of S\$0.3 mil in previous year. This was mainly due to fall in sales due to Covid-19 pandemic which resulted in a non-cash impairment charge of assets amounting to S\$1.3 mil.

**Share of associates' losses**

Share of associates' losses mainly pertained to the Group's share of SMAG's loss of S\$6.3 mil in FY-2020 as compared to share of loss of S\$0.8 mil in FY-2019. The increase in SMAG's loss was due to the Group's share of a one-off impairment charge for SMAG's intangible brand assets and restructuring costs of S\$1.8 mil and S\$1.2 mil, respectively. Other associates of the Group also incurred higher losses of S\$1.1 mil in FY-2020 as compared to share of profit of S\$0.6 mil in FY-2019 due to Covid-19 pandemic.

**Others**

The higher loss recorded in FY-2020 was due to a non-cash S\$2.9 mil impairment charge for the land and building of Raffles Marina, based on an independent valuation.

**9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results**

Not applicable.

**10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months**

Business condition for the precast business in Singapore and Malaysia is expected to remain challenging. Whilst order book is satisfactory, operating performance may continue to be affected by disruption arising from Covid-19 restrictions. Operation in Dubai is expected to remain weak due to uncertainty in outlook and a weak order book. However, performance of the division's PBU business in Finland is expected to remain satisfactory.

In the Environmental Services division, the slop and RFO business is very much dependent on oil price. The plant utilization of the division's new industrial wastewater treatment facility in Tuas is expected to continue to ramp up thereby contributing to profitability.

As the global Covid-19 situation remains fluid, the Group cannot reasonably ascertain the full extent of the probable impact of the Covid-19 disruptions on its operating and financial performance for the financial year ending 31 December 2021.

**11. Dividend**

**(a) Current Financial Period Reported On**

Any interim / final dividend declared / recommended for the current financial year reported on?

Name of Dividend	Final FY2020
Dividend Type	Cash
Dividend amount per share	S\$0.05 per ordinary share
Tax Rate	Exempt – one tier
Date paid	Refer to para 11(c)

**(b) Corresponding Period of the Immediately Preceding Financial Year**

Any dividend declared for the corresponding period of the immediately preceding financial year?  
 Yes

Name of Dividend	Final FY2019
Dividend Type	Cash
Dividend amount per share	S\$0.05 per ordinary share
Tax Rate	Exempt – one tier
Date paid	Refer to para 11(c)

**(c) Date payable**

Subject to the requisite approvals from shareholders at the annual general meeting (“AGM”) of the Company to be held on or about 27 April 2021, the final dividend of S\$0.05 per ordinary share will be paid on a later date to be determined by the Directors.

**(d) Books closure date**

To be announced after the said AGM on or about 27 April 2021.

**12. If no dividend has been declared/recommended, a statement to that effect**

Not applicable.

**13. If the Group has obtained a general mandate from shareholders for Interested Person Transactions (“IPTs”), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect**

The Group does not have a general mandate from shareholders for IPTs pursuant to Rule 920.

**14. Confirmation that issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)**

The Company has procured undertakings from all directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).



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**PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT**  
(This part is not applicable to Half Year Results)

**15. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year**

Financial year ended 31 December 2020

	Precast & PBU	Environmental Services	Chemicals	Investment Holding and Others	Total for Continuing Operations
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>Revenue</b>					
External sales	192,001	42,218	4,846	8,041	247,106
Inter-segment sales	-	1	860	140	1,001
Total revenue	192,001	42,219	5,706	8,181	248,107
Elimination	-	(1)	(860)	(140)	(1,001)
	192,001	42,218	4,846	8,041	247,106
<b>(Loss) / profit before Taxation before Exceptional Items</b>	1,686	1,497	(2,787)	(7,089)	(6,693)
Impairment Of Property, Plant And Equipment, Net	(4,044)	-	(574)	(2,609)	(7,227)
Impairment Of Right-Of-Use Assets, Net	(1,013)	-	(702)	(299)	(2,014)
Others*	193	(1,030)	-	(140)	(977)
<b>(Loss) / profit before Taxation</b>	<b>(3,178)</b>	<b>467</b>	<b>(4,063)</b>	<b>(10,137)</b>	<b>(16,911)</b>
Interest income	368	2	23	3,596	3,989
Interest expense	(477)	(898)	(312)	(47)	(1,734)
Impairment of Financial Asset	(1,695)	(45)	(52)	2	(1,790)
Depreciation of property, plant & equipment	(4,856)	(7,419)	(344)	(1,244)	(13,863)
Depreciation of right-of-use assets	(1,575)	(1,666)	(977)	(381)	(4,599)
Amortisation					
- Intangible assets	(685)	(48)	-	(70)	(803)
- Deferred income	-	-	-	177	177
Share of results of associated companies, net of tax					
- SMAG	-	-	-	(6,324)	(6,324)
- Others	-	-	(760)	(319)	(1,079)
<b>Segment assets</b>	<b>213,420</b>	<b>60,334</b>	<b>34,518</b>	<b>337,147</b>	<b>645,419</b>
Segment assets includes:					
Investment in associated companies	-	-	2,595	44,243	46,838
Additions to:					
- Property, plant and equipment	2,546	5,556	25	489	8,616
- Right-of-use assets	1,605	2,392	-	-	3,997
- Intangible assets	230	42	-	-	272
<b>Segment liabilities</b>	<b>95,788</b>	<b>42,879</b>	<b>9,528</b>	<b>5,450</b>	<b>153,645</b>

\*Other items comprise mainly of one-time charges incurred relating to professional fees and business restructuring costs.



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Financial year ended 31 December 2019

	Precast & PBU	Environmental Services	Chemicals	Investment Holding and Others	Total for Continuing Operations	Discontinued Operations
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>Revenue</b>						
External sales	218,628	33,098	8,280	12,344	272,350	48,539
Inter-segment sales	-	-	1,672	-	1,672	109
Total revenue	218,628	33,098	9,952	12,344	274,022	48,648
Elimination	-	-	(1,672)	-	(1,672)	(109)
	218,628	33,098	8,280	12,344	272,350	48,539
<b>(Loss) / profit before Taxation before Exceptional Items</b>	(2,421)	(3,666)	(23)	(1,718)	(7,828)	671
Impairment of property, plant and equipment, net	(5,327)	(15,574)	-	-	(20,901)	-
Impairment of right-of-use assets, net	(1,811)	(1,642)	-	-	(3,453)	-
Impairment of intangible assets, net	(122)	-	-	-	(122)	-
Others*	-	(2,648)	-	-	(2,648)	-
<b>(Loss) / profit before Taxation</b>	(9,681)	(23,530)	(23)	(1,718)	(34,952)	671
Interest income	438	3	30	4,739	5,210	-
Interest expense	(323)	(652)	(298)	(75)	(1,348)	(60)
Impairment of Financial Asset	(123)	(1)	-	18	(106)	(18)
Depreciation of property, plant & equipment	(6,121)	(6,644)	(332)	(1,197)	(14,294)	(315)
Depreciation of right-of-use assets	(971)	(1,453)	(977)	(156)	(3,557)	-
Amortisation						
- Intangible assets	(699)	(130)	-	(93)	(922)	(114)
- Deferred income	-	-	-	170	170	-
Share of results of associated companies, net of tax						
- SMAG	-	-	-	(782)	(782)	-
- Others	-	-	275	343	618	-
<b>Segment assets</b>	214,344	64,500	39,177	346,808	664,829	-
Segment assets includes:						
Investment in associated companies	-	-	3,362	44,207	47,569	-
Additions to:						
- Property, plant and equipment	6,128	17,406	295	1,106	24,935	40
- Right-of-use assets	4,836	1,068	-	1,460	7,364	-
- Intangible assets	466	43	-	-	509	69
<b>Segment liabilities</b>	92,204	47,127	10,460	5,864	155,655	-

\*Other items comprise mainly of one-time charges incurred relating to professional fees, business restructuring costs and disposal of subsidiary.

**Geographical Segments**

	External sales for continuing operations <sup>(1)</sup>		Non-current assets for continuing operations <sup>(2)</sup>	
	2020 S\$'000	2019 S\$'000	2020 S\$'000	2019 S\$'000
Singapore	86,555	86,378	110,991	118,750
Malaysia	22,974	42,596	26,099	27,805
United Arab Emirates	37,215	48,083	4,744	11,400
Finland & other parts of Europe	98,893	91,455	19,097	18,868
Germany <sup>(3)</sup>	-	-	36,144	40,092
Others	1,469	3,838	8,312	4,398
	<b>247,106</b>	<b>272,350</b>	<b>205,387</b>	<b>221,313</b>

(1) Sales by geographical segment are determined based on locations of the respective customers.

(2) Non-current assets by geographical segment are determined based on locations of the respective assets. Non-current assets include property, plant and equipment, right-of-use assets, investment properties, associated companies, intangible assets and other non-current assets.

(3) This relates to our 25.458% interest in associated company SMAG which is incorporated in Germany.

**16. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments**

For discussion of material changes, please refer to paragraph 8.

**17. A breakdown of sales**

<u>Continuing Operations</u>	THE GROUP		
	2020 S\$'000	2019 S\$'000	Better / (worse) (%)
Sales reported for first half year	119,463	155,007	(23)
Operating loss after tax before deducting non-controlling interests reported for first half year	(8,269)	(5,706)	(45)
Sales reported for second half year	127,643	117,343	9
Operating loss after tax before deducting non-controlling interests reported for second half year	(11,016)	(31,852)	65

**18. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year**

	Latest Full Year (2020) S\$'000	Previous Full Year (2019) S\$'000
Ordinary	18,678	18,678
Preference	-	-
Total:	18,678	18,678



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19. **Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement**

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Ban Song Long	77	Cousin of Fu Kuo Chen David	Non-Executive Director 2003	None
Fu Kuo Chen David	60	Cousin of Ban Song Long and brother-in-law of Ong Beng Seng (see note below)	Non-Executive Director 2003	None

Note: Ong Beng Seng is deemed to be a substantial shareholder of NSL Ltd through 98 Holdings Pte Ltd, Excel Partners Pte Ltd, Excelfin Pte Ltd and Reef Investments Pte Ltd by virtue of the provisions under Section 7 of the Companies Act, Chapter 50.

**BY ORDER OF THE BOARD**

LIM Su-Ling  
Company Secretary  
23 February 2021



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This release may contain forward-looking statements which may be identified by phrases that the Company or Management or Directors “expects”, “believes” “anticipates” “foresees” or “forecasts”. These forward-looking statements, if any, are based on current expectations and assumptions that are subject to risks and uncertainties. Actual performance, outcome or financial results post the date of this release may differ materially from those expressed in this release. Some factors that may affect the actual performance of the NSL Ltd and its group of companies may include, without limitation, political, economic, geographical, climatic and social conditions in the countries where the NSL Ltd and its group of companies, its customers or its suppliers operate; armed conflict or the effects of terrorist activities or war, acts of God, tsunami, earthquake, natural disasters, floods, effects of global climatic change in any part of the world which may cause disruption in manufacture, supply (availability and costs) of raw or intermediate materials, power, water, fuel, crude oil, import, export, transportation network necessary for the acquisition and supply of goods and services or financial markets; currency fluctuations; fluctuations in the price of raw materials, power, water, fuel, crude oil or demand for natural rubber; volatility of financial markets; general industry conditions, interest rate trends, cost of borrowings and capital availability, intense competition from other companies and venues for the production, sale/distribution of goods and services of the NSL Ltd and its group of companies, changes in industry or market capacity or demands; obsolete inventory, market acceptance or rejection of new goods and services, continued market acceptance of existing goods and services of the NSL Ltd and its group of companies; risk of unanticipated increased costs of power, oil, fuel, crude oil or utilities to operate its various plants; continued ability of NSL Ltd and its group of companies to retain market size and competitiveness for its goods and services; the effect of changes to policies /regulations whether or not resulting in imposition or lifting of anti-dumping duties in countries which the NSL Ltd and its group of companies operate, industrial accident(s) in any facility(ies) of NSL Ltd and its group of companies and their effects; unavailability of insurance, adverse results on litigation or debt recovery, implementation of operating cost structure that is aligned with revenue growth; avian flu, swine flu, coronaviruses (alpha and beta) (including but not limited to MERS-CoV, SARS-CoV, SARS-CoV-2 and 2019-nCoV) and their effects; coup d’etat, civil unrest, civil uprisings, revolutions, demonstrations, protests in any part of the world where NSL Ltd and its group of companies operate; any factor which may cause revenues and income to fall short of anticipated levels; ability to develop manufacture and market products and services in a rapidly changing environment; management retention and succession; changes in operating expenses, including employee wages, benefits and training, and governmental and public policy changes. This statement only relates to information available as at the date of release and you are cautioned to seek professional advice from your stock broker, solicitor, accountant or other professional adviser if you are in any doubt as to the meaning of anything herein.