NSL LTD.
NOTICE OF BOOKS CLOSURE AND DIVIDEND PAYMENT DATE

The Board of Directors of NSL Ltd. (the "**Company**") refers to a final dividend of S$0.03 per ordinary share (exempt one-tier) in the capital of the Company which had been recommended by the Board for the financial year ended 30 June 2026 (the "**Dividend**"). The shareholders of the Company had, at the Annual General Meeting of the Company held on 28 October 2026, approved the payment of the Dividend.

NOTICE IS HEREBY GIVEN that, the Register of Members and Share Transfer Books of the Company will be closed from 5.00 p.m. 10 November 2026 to 5.00 p.m. to 17 November 2026 for the preparation of dividend warrants. Duly completed transfers received by the Company's share registrar, B.A.C.S. Private Limited at 77 Robinson Road #06-03 Robinson 77 Singapore 068896, up to the close of business at 5.00 p.m. on 10 November 2026 will be registered to determine shareholders' entitlement to the Dividend.

In respect of the ordinary shares of the Company held in securities accounts with The Central Depository (Pte) Limited ("**CDP**"), the Dividend will be paid by the Company to CDP which will in turn distribute the dividend entitlements to shareholders.

The payment of the Dividend will be on 26 November 2026 or such other date to be determined by the Directors.

By Order of the Board

Lim Su-Ling
Company Secretary

30 October 2026