

NSL LTD
NOTICE OF BOOKS CLOSURE AND INTERIM DIVIDEND FY2026 PAYMENT DATE

The Board of Directors (the “**Board**”) of NSL Ltd. (the “**Company**”) has approved an interim tax exempt (one-tier) dividend of S\$0.02 per ordinary share in the capital of the Company for the current financial year (the “**Interim Dividend**”).

NOTICE IS HEREBY GIVEN that, the Register of Members and Share Transfer Books of the Company will be closed from 5.00 p.m. 24 February 2026 to 5.00 p.m. 3 March 2026 for the preparation of dividend warrants. Duly completed transfers received by the Company’s share registrar, B.A.C.S. Private Limited at 77 Robinson Road #06-03 Robinson 77 Singapore 068896, up to the close of business at 5.00 p.m. on 24 February 2026 will be registered to determine shareholders’ entitlement to the Interim Dividend.

In respect of the ordinary shares of the Company held in securities accounts with The Central Depository (Pte) Limited (“**CDP**”), the Interim Dividend will be paid by the Company to CDP which will in turn distribute the dividend entitlements to shareholders.

The payment of the Interim Dividend will be on 18 March 2026 or such other date to be determined by the Directors.

By Order of the Board

Lim Su-Ling
Company Secretary

11 February 2026