



**NSL LTD**  
**APPOINTMENT OF LEAD INDEPENDENT DIRECTOR**

NSL Ltd (“NSL” or “Company”) wishes to announce the appointment of Mr Choo Eng Chuan as the Lead Independent Director of the Company.

Mr Choo, an Independent Non-Executive Director, remains as Chairman of the Audit Committee and a member of the Nominating Committee and Remuneration Committee.

By Order of the Board,

Lim Su-Ling  
Company Secretary

8 August 2025